



Dionex Corporation
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December 13, 2010

Subject: Dionex to Combine with Thermo Fisher

Dear Valued Dionex Customer:

You are an important customer to Dionex, which is why I wanted to reach out to you with some exciting news about our company. I am pleased to inform you that Dionex recently announced that we have approved a transaction to combine with Thermo Fisher Scientific, the world leader in serving science. We believe that this transaction will bring exciting opportunities to our valued customers.

Thermo Fisher is committed to its mission of enabling customers to make the world healthier, cleaner and safer. It is well known for leading-edge technology and for applying that technology to meet the challenges of more than 350,000 customers around the globe.

We are excited about the opportunities we will have as part of Thermo Fisher. Thermo Fisher's leading positions in mass spectrometry and laboratory information management systems complement our strengths in ion chromatography and high performance liquid chromatography. Together, we will offer our customers new integrated solutions based on a powerful combination of leading instruments, software, consumables and services. In addition, Thermo Fisher's global presence and extensive customer channel network will make it easier for us to deliver the products and services you need, anywhere in the world. Finally, Thermo Fisher has a culture that values ongoing innovation and excellent customer service, just as we do.

It is important to note that upon the transaction's close, all existing contracts will continue to be honored. If you have a contract, it will remain the same and you can expect the same innovative products and quality service that you have come to rely on from Dionex.

The transaction is expected to be completed in the first quarter of 2011. Until then, we will continue to operate as two separate companies. Rest assured that maintaining focus on our customers and maintaining the pace of new product development will be top priorities for the integration that will start as soon as the transaction is completed. Given the complementary nature of our technology portfolios, our shared commitment to innovation and Thermo Fisher's strong track record of integrating businesses, we anticipate a seamless integration.

You have been, and remain, a valued and important customer. We greatly appreciate your confidence and support and look forward to continuing to serve you.

As always, if you have any questions, please feel free to call me personally at +1 (408) 481-4160.

Regards,

A handwritten signature in black ink, appearing to read 'Bruce Barton', written in a cursive style.

Bruce Barton
Executive Vice President, Chief Commercial Officer
Dionex Corporation